
Executive Decision Capital Budget Monitoring April- December 2020/21

Decision to be taken by: City Mayor

Decision to be taken on: 16th March 2021

Lead director/officer: Alison Greenhill

Useful information

- Ward(s) affected: All
- Report author: Amy Oliver
- Author contact details: amy.oliver@leicester.gov.uk

1. Summary

- 1.1 The purpose of this report is to show the position of the capital programme for 2020/21 as at the end of December 2020 (Period 9).
- 1.2 This is the third capital monitoring report of the financial year. A further outturn report will be presented at year end.
- 1.3 As previously reported, the COVID-19 pandemic has had a significant impact on the capital programme, with many schemes delayed. Some £28.5m slippage has been reported on work programmes, the chief reason for which is the pandemic. A number of projects have had to revise their forecast completion dates, some of these schemes are now showing as green in the RAG rating as the revised dates are expected to be met. This will have an impact on capacity to deliver additional schemes next year as we make up for lost time, this has been considered when putting the 2021/22 capital budget together.
- 1.4 Work is continuing to monitor any additional cost pressures as a consequence of the COVID-19 pandemic. Some schemes are expected to suffer contractual cost increases.

2. Recommended actions/decision

2.1 The Executive is recommended to:

- Note total spend of £88.8m for the year.
- Note the budget reduction of £182k for the Onsite Construction Skills Hub, due to external funding being less than originally forecast.
- Approve the addition of £400k from HRA reserves to External Property Works to fund concrete surveys, Appendix B, Work Programmes, para 3.26.
- Approve the addition of £250k to the Virtual Desktop Infrastructure Expansion project funded from the earmarked reserves set aside for this purpose. This project will enable the Council to continue to enable improved remote & flexible working.

The OSC is recommended to:

- Consider the overall position presented within this report and make any observations it sees fit.

3. Scrutiny / stakeholder engagement

N/a

4. Background and options with supporting evidence

4.1 The 2020/21 Capital programme was initially approved by Council on 19th February 2020. It has subsequently been amended after monitoring exercises.

The capital programme is split in the following way:

- (a) Schemes classified as '**immediate starts**', which require no further approval to commence; and
- (b) A number of separate '**policy provisions**' which are not released until specific proposals have been approved by the Executive.

4.2 Immediate Starts are further split into:

- (a) **Projects**, which are discrete, individual schemes such as a road scheme or a new building. Monitoring of projects focusses on delivery of projects on time and the achievement of milestones. Consequently, there is no attention given to in-year financial slippage;
- (b) **Work Programmes**, which consist of minor works or similar on-going schemes where there is an allocation of money to be spent during a particular year. Monitoring of work programmes focusses on whether the money is spent in a timely fashion;
- (c) **Provisions**, which are sums of money set aside in case they are needed, where low spend is a favourable outcome rather than indicative of a problem;
- (d) **Schemes which are substantially complete**. These schemes are the tail end of schemes in previous years' capital programmes, usually consisting of small amounts of money brought forward from earlier years.

4.3 A summary of the total approved 2020/21 capital programme as at Period 9 is shown below:

	£000
Projects	190,365
Work Programmes	141,664
Provisions	202
Schemes Substantially Complete	24,786
Total Immediate Starts	357,017
Policy Provisions	35,540
Total Capital Programme	392,557

4.4 The following changes have occurred to the capital programme since Period 6:

	£000
St Margaret's Regeneration Gateway addition	10,500
Granby St/St George's St Gateway Regeneration addition	1,700
High Streets Heritage Action Zones addition	1,500
Green Homes addition	1,251
Connecting Leicester addition	1,103
VDIs addition	250
Cossington Street Recreation Ground addition	17
Onsite Construction Skills Hub reduction	(182)
Net Movements	16,139

These movements are included in the table at 4.3 above.

4.5 The following appendices to this report show progress on each type of scheme:

- Appendix A – Projects
- Appendix B – Work Programmes
- Appendix C – Provisions
- Appendix D – Projects Substantially Complete
- Appendix E – Policy Provisions

4.6 This report only monitors policy provisions to the extent that spending approval has been given, at which point they will be classified as projects, work programmes or provisions.

4.7 Capital Receipts

4.7.1 At Period 9, the Council has realised £6.4m of General Fund capital receipts. These receipts are not required to fund the current programme. In line with our policies, with the exception of any earmarked receipts, these are set aside for future capital programmes.

4.7.2 “Right to Buy” receipts from sales of council housing have amounted to £7.2m received in year.

5. Detailed report

N/A

6. Financial, legal, equalities, climate emergency and other implications

6.1 Financial implications

This report is solely concerned with financial issues.

Alison Greenhill, Director of Finance, 37 4001

6.2 Legal implications

There are no legal implications arising directly from the recommendations of this report.

Emma Jackman, Head of Law (Commercial, Property and Planning).

6.3 Equalities implications

No Equality Impact Assessment (EIA) has been carried out as this is not applicable to a budget monitoring report.

6.4 Climate Emergency implications

This report is solely concerned with financial issues.

6.5 Other implications (You will need to have considered other implications in preparing this report. Please indicate which ones apply?)

No other implications are noted as this is a budget monitoring report, and therefore no policy changes are proposed.

7. Background information and other papers:

Capital Programme 2020/21 presented to Council on 19th February 2020.

Housing Revenue Account Budget (including Capital Programme) 2020/21 presented to Council on 19th February 2020.

2019/20 Capital Monitoring Outturn Report presented to OSC on 29th July 2020.

2020/21 Capital Monitoring P4 Report presented to OSC on 24th September 2020.

2020/21 Capital Monitoring P6 Report presented to OSC on 3rd December 2020.

8. Summary of appendices:

- Appendix A – Projects
- Appendix B – Work Programmes
- Appendix C – Provisions
- Appendix D – Projects Substantially Complete
- Appendix E – Policy Provisions

9. Is this a private report (If so, please indicate the reasons and state why it is not in the public interest to be dealt with publicly)?

No.

10. Is this a “key decision”? If so, why?

No

PROJECTS

1. Summary

- 1.1 As stated in the cover report, the focus of monitoring projects is physical delivery, i.e. whether they are being delivered on time, on budget and to the original specification. This appendix summarises progress on projects. Project summaries provided by departments/divisions are shown on pages 10-21 within this Appendix.

Department / Division	Total Budget £000	2020/21 Spend to Date £000
Corporate Resources	1,416	578
Smart Cities	200	0
Adult Social Care	2,510	0
Planning, Development & Transportation	116,226	22,624
Tourism, Culture & Inward Investment	23,149	679
Neighbourhood & Environmental Services	2,261	28
Estates & Building Services	6,709	3,221
Children's Services	23,567	2,458
Public Health	3,056	1,569
Housing Revenue Account	11,271	5,786
Total	190,365	36,943

- 1.2 A list of the individual projects is shown in the table on pages 8-9 of this report. This also summarises the progress of each project. Attention is drawn to expected completion dates and any project issues that have arisen.
- 1.3 A colour-coded rating of progress of each project has been determined, based on whether the project is progressing as expected, and whether it is still expected to complete within budget.
- 1.4 The ratings used are:
- (a) **Green** Successful delivery of the project on time, within budget, to specification and in line with original objectives seems very likely. There are no major issues that appear to threaten delivery significantly.
 - (b) **Amber** Successful delivery of the project on time, within budget, to specification and in line with original objectives appears probable. However, some risks exist and close attention will be required to ensure these risks do not materialise into major issues threatening delivery. Alternatively, a project is classed as amber if some insubstantial slippage or minor overspend is probable.

- (c) **Red** Successful delivery of the project on time, within budget, to specification and in line with original objectives appears to be unachievable. The project is expected to require redefining, significant additional time or additional budget.
- (d) **Blue** The project is complete.
- (e) **Purple** The project is on hold, for reasons which have nothing to do with management of the capital programme. Examples include reconsideration of whether the project is still needed as originally proposed, or withdrawal of a funder.

2. Summary of Individual Projects

Dept/ Division	Project	Total Budget (£000)	2020/21 Spend (£000)	Forecast O/(U)spend (£000)	Original Completion Date	Forecast Completion Date	Previous Reported RAG Rating	Project RAG Rating @ P9
CRS	Cash Income Management System	566	32	0	Jan-20	Oct-21	Purple	Purple
CRS	Corporate LAN/WAN Network Cisco Infrastructure Replacement	600	296	0	Dec-21	Dec-21	Green	Green
CRS	Virtual Desktop Infrastructure (VDI) Expansion	250	250	0	Dec-20	Dec-20	N/A	Blue
SC	Smart Cities Pilot Projects	200	0	0	Dec-20	Mar-22	Green	Amber
ASC	Extra Care Schemes	2,510	0	0	Aug-20	TBC	Green	Purple
CDN (PDT)	Leicester North West Major Transport Scheme	5,778	5,071	0	Mar-20	Mar-21	Green	Green
CDN (PDT)	Connecting Leicester	67,537	7,869	0	Nov-20	Mar-23	Green	Green
CDN (PDT)	Waterside Strategic Regeneration Area	9,892	2,243	0	Mar-23	Mar-23	Green	Green
CDN (PDT)	St George's Churchyard	812	0	0	Aug-18	Mar-22	Amber	Green
CDN (PDT)	Ashton Green	625	232	0	Mar-21	Mar-21	Green	Green
CDN (PDT)	Pioneer Park	2,406	206	0	Jan-21	May-21	Green	Green
CDN (PDT)	Pioneer Park Commercial Workspace (formerly Dock 2)	4,892	3,436	0	Spring 18	May-21	Green	Green
CDN (PDT)	Ashton Green Highways Infrastructure	8,584	2,657	0	Mar-21	Nov-21	Amber	Green
CDN (PDT)	City-wide Parkmap TRO review, signs and lines upgrades	200	0	0	Mar-21	Jun-21	Green	Green
CDN (PDT)	North West Leicester Regeneration Area	500	50	0	Mar-22	Mar-22	Green	Green
CDN (PDT)	St Margaret's Gateway	13,500	860	0	Sep-22	Sep-22	N/A	Green
CDN (PDT)	High Streets Heritage Action Zones	1,500	0	0	Apr-24	Apr-24	N/A	Green
CDN (TCI)	Jewry Wall Museum Improvements	14,235	130	0	Mar-23	Mar-23	Green	Green
CDN (TCI)	Leicester Market Redevelopment	2,916	240	0	Dec-21	Mar-23	Green	Green
CDN (TCI)	Abbey Pumping Station	246	0	0	Mar-19	Nov-21	Purple	Green
CDN (TCI)	Gresham Business Workspace	250	0	0	Mar-21	Sep-21	Amber	Green
CDN (TCI)	Onsite Construction Skills Hub	818	0	0	Dec-22	Dec-22	Green	Green
CDN (TCI)	New Walk Museum Phase 1	2,439	23	0	Mar-22	Mar-23	Green	Amber
CDN (TCI)	Museums Security Programme	125	0	0	Nov-21	Nov-21	Green	Green
CDN (TCI)	Visit Leicester Relocation	320	42	0	Nov-21	Mar-22	Green	Amber
CDN (TCI)	Growth Hub	1,400	244	0	Jun-23	Jun-23	Green	Green
CDN (TCI)	Phoenix 2020	400	0	0	Mar-23	Mar-23	N/A	Green
Total		143,501	23,881	0				

Dept/ Division	Project	Total Budget (£000)	2020/21 Spend (£000)	Forecast O/(U)spend (£000)	Original Completion Date	Forecast Completion Date	Previous Reported RAG Rating	Project RAG Rating @ P9
CDN (NES)	St Mary's Allotments	507	25	0	Jul-19	Mar-21	Green	Green
CDN (NES)	Abbey Park Precinct Wall	546	0	0	Mar-22	Mar-22	Green	Green
CDN (NES)	Library RFID Self-Service System	330	0	0	Mar-21	Dec-21	Green	Amber
CDN (NES)	Library Improved Self-Access Pilot	210	0	0	Mar-21	Dec-21	Green	Amber
CDN (NES)	Reuse Shop Expansion	530	3	0	Jul-20	Jul-21	Green	Green
CDN (NES)	Highways and Parks Public Toilet Refurbishment	138	0	0	Mar-21	Mar-21	N/A	Green
CDN (EBS)	Haymarket House, Car Parks & Lifts	3,797	3,160	0	Mid-20	Nov-20	Green	Blue
CDN (EBS)	Demolition of Former Anchor Recovery Centre	49	2	26	Jun-20	Nov-20	Green	Blue
CDN (EBS)	Housing Estate Shops	905	0	0	Mar-22	Mar-22	Green	Green
CDN (EBS)	Touchdown Project	50	0	0	Mar-21	Mar-22	Amber	Green
CDN (EBS)	Haymarket Theatre - Internal Completion Works	574	28	0	Mar-21	Mar-22	Amber	Purple
CDN (EBS)	Haymarket Bus Station - Toilet Expansion and Refurbishments	446	31	0	Dec-20	Aug-21	Green	Amber
CDN (EBS)	Climate Emergency - Carbon Reduction Fund	888	0	0	Mar-22	Mar-22	Green	Green
ECS	Additional SEND Places (including Pupil Referral Units)	15,310	2,190	1,100	Dec-19	Sep-22	Green	Red
ECS	Overdale Infant and Juniors School Expansion	3,534	179	0	Nov-21	Mar-22	Green	Green
ECS	Expansion of Oaklands Special School	4,675	89	0	Mar-22	Sep-22	Green	Green
ECS	New Parks House	48	0	0	Jan-21	Jan-21	Green	Blue
PH	Leisure Centre Improvement Programme	2,656	1,515	0	Mar-20	Jun-21	Green	Green
PH	Leisure Centre Air Handling Units	400	54	0	Mar-20	Jul-21	Amber	Green
Total (excluding HRA)		179,094	31,157	1,126				
CDN (HRA)	St Leonard's Tower Block - Lift	528	19	0	Mar-18	Sep-21	Green	Green
CDN (HRA)	Goscote House Demolition	2,844	223	0	Jan-20	Jan-22	Green	Green
CDN (HRA)	New House Build Council Housing	5,846	5,478	0	Apr-20	Jun-23	Green	Green
CDN (HRA)	Tower Block Sprinkler Systems	1,322	23	0	Apr-22	Apr-22	Green	Green
CDN (HRA)	Property Conversions	481	43	0	Mar-22	Mar-22	Green	Green
CDN (HRA)	Feasibility Study for Sheltered Housing	250	0	0	Apr-22	Apr-22	Green	Green
Total HRA		11,271	5,786	0				
Total (including HRA)		190,365	36,943	1,126				

Commentary on Specific Projects

- 3.1 Explanatory commentary for projects that are not currently progressing as planned, or for which issues have been identified, is provided in the next pages. This has been defined as any scheme that has a RAG Rating other than “green” or “blue”.

Capital Programme Project Monitoring 2020/21 Period 9

Corporate Resources

1. Projects Summary

Project Name	Approval 2020/21 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Cash Income Management System	566	0	Jan 2020	Oct 2021	P
Corporate LAN/WAN Network Cisco Infrastructure Replacement	600	0	Dec 2021	Dec 2021	G
Virtual Desktop Infrastructure (VDI) Expansion	250	0	Dec 2020	Dec 2020	B
Total	1,416	0			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

2.1 Cash Income Management System – This project has been paused to enable resources to focus on the COVID-19 pandemic work. We are currently looking at picking up this project in the coming months.

Capital Programme Project Monitoring 2020/21 Period 9

Smart Cities

1. Projects Summary

Project Name	Approval 2020/21 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Smart Cities Pilot Projects	200	0	Dec 2020	March 2022	A
Total	200	0			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

- 2.1 **Smart Cities Pilot Projects** - The project forecast completion date has been extended due to delays caused by businesses being closed due to COVID-19, resulting in limited stakeholder engagement.

Capital Programme Project Monitoring 2020/21 Period 9

Adults

1. Projects Summary

Project Name	Approval 2020/21 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Extra Care – Two Schemes	2,510	0	Aug 2020	TBC	P
Total	2,510	0			

2. Projects Commentary (for **all** projects rated Amber, Red or Purple).

- 2.1 Extra Care – Two Schemes** – Following extensive talks with the extra care developer and Homes England, it has been concluded that the scheme needs to be put on hold and reviewed.

Capital Programme Project Monitoring 2020/21 Period 9

Planning, Development & Transportation

1. Projects Summary

Project Name	Approval 2020/21 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Leicester North West Transport Scheme	5,778	0	March 2020	March 2021	G
Connecting Leicester	67,537	0	Nov 2020	March 2023	G
Waterside	9,892	0	March 2023	March 2023	G
St George's Churchyard	812	0	Aug 2018	March 2022	G
Ashton Green	625	0	March 2021	March 2021	G
Pioneer Park	2,406	0	Jan 2021	May 2021	G
Pioneer Park Commercial Workspace	4,892	0	Spring 2018	May 2021	G
Ashton Green Highways Infrastructure	8,584	0	March 2021	Nov 2021	G
City-wide Parkmap TRO review, signs and lines upgrades	200	0	March 2021	June 2021	G
North West Leicester Regeneration Area	500	0	March 2022	March 2022	G
St Margaret's Gateway	13,500	0	Sep 2022	Sep 2022	G
High Streets Heritage Action Zones	1,500	0	April 2024	April 2024	G
Total	116,226	0			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

2.1 **St George's Churchyard** - A scheme has now been agreed in the churchyard. The first phase of works on the trees has been carried out in January 2021, and the remaining works to the resurfacing of the path and relocation of gravestones will take

place over the course of 2021 subject to planning consent, and Church Commissioners' approvals.

Capital Programme Project Monitoring 2020/21 Period 9

Tourism, Culture and Inward Investment

1. Projects Summary

Project Name	Approval 2020/21 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Jewry Wall Museum Improvements	14,235	0	March 2023	March 2023	G
Leicester Market Redevelopment	2,916	0	Dec 2021	March 2023	G
Abbey Pumping Station	246	0	March 2019	Nov 2021	G
Gresham Business Workspace	250	0	March 2021	Sep 2021	G
Onsite Construction Skills Hub	818	0	Dec 2022	Dec 2022	G
New Walk Museum Phase 1	2,439	0	March 2022	March 2023	A
Museums Security Programme	125	0	Nov 2021	Nov 2021	G
Visit Leicester Relocation	320	0	Nov 2021	March 2022	A
Growth Hub	1,400	0	June 2023	June 2023	G
Phoenix 2020	400	0	March 2023	March 2023	G
Total	23,149	0			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

2.1 New Walk Museum Phase 1 – A review of the project was undertaken and areas of spend have been identified that could be eligible for grant support via a new scheme about to be launched by Arts Council England (MEND fund), hence the project date has been extended to capture this funding.

2.2 Visit Leicester Relocation – An initial programme of work has been completed in the reception area of the King Richard III Visitor Centre. Development work on the new

displays was delayed due to the lockdown as a result of COVID-19. The scheme has now recommenced, with further design work being undertaken to install new elements to upgrade the King Richard III visitor experience.

Capital Programme Project Monitoring 2020/21 Period 9

Neighbourhood and Environmental Services

1. Projects Summary

Project Name	Approval 2020/21 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
St Mary's Allotments	507	0	July 2019	March 2021	G
Abbey Park Precinct Wall	546	0	March 2022	March 2022	G
Library RFID Self-Service System	330	0	March 2021	Dec 2021	A
Library Improved Self-Access Pilot	210	0	March 2021	Dec 2021	A
Reuse Shop Expansion	530	0	July 2020	July 2021	G
Highways and Parks Public Toilet Refurbishment	138	0	March 2021	March 2021	G
Total	2,261	0			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

2.1 Library RFID Self-Service System & Library improved Self-Access – The contracts for Library RFID Self-Service System are to be signed shortly. For both projects, the forecast completion date has been extended due to delays caused by COVID-19.

Capital Programme Project Monitoring 2020/21 Period 9

Estates and Building Services

1. Projects Summary

Project Name	Approval 2020/21 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Haymarket House, Car Park and Lifts	3,797	0	Mid 2020	Nov 2020	B
Demolition of Former Anchor Recovery Centre	49	26	June 2020	Nov 2020	B
Housing Estate Shops	905	0	March 2022	March 2022	G
Touchdown Project	50	0	March 2021	March 2022	G
Haymarket Theatre - Internal Completion Works	574	0	March 2021	March 2022	P
Haymarket Bus Station - Toilet Expansion and Refurbishments	446	0	Dec 2020	August 2021	A
Climate Emergency – Carbon Reduction Fund	888	0	March 2022	March 2022	G
Total	6,709	26			

2. Projects Commentary (for **all** projects rated Amber, Red or Purple).

- 2.1 Demolition of Former Anchor Recovery Centre** - Additional costs have been incurred due to asbestos removal and unanticipated works. These will be funded from the maintenance budget within the division.
- 2.2 Haymarket Theatre – Internal Completion Works** - The Council is currently reviewing the future operation of the theatre and therefore the works are on hold pending this review.
- 2.3 Haymarket Bus Station - Toilet Expansion and Refurbishments** - The completion of this project has slipped due to delays in getting the license from the Haymarket to complete some of the works and a delay in the tender process.

Capital Programme Project Monitoring 2020/21 Period 9

Children's Services

1. Projects Summary

Project Name	Approval 2020/21 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Additional SEND Places (including Primary Pupil Referral Unit)	15,310	1,100	Dec 2019	Sept 2022	R
Overdale Infant and Juniors School Expansion	3,534	0	Nov 2021	March 2022	G
Expansion of Oaklands Special School	4,675	0	March 2022	Sept 2022	G
New Parks House	48	0	Jan 2021	Jan 2021	B
Total	23,567	1,100			

2. Projects Commentary (for **all** projects rated Amber, Red or Purple).

2.1 Additional SEND Places (including Primary Pupil Referral Unit) - Following a review of the provision additional works have been identified to cater for a more specialist group of Autism Spectrum Disorder children at Knighton Fields Centre. In order to make the building a specialist standalone unit additional works have been identified to the kitchen, playground and infrastructure.

Capital Programme Project Monitoring 2020/21 Period 9

Public Health

1. Projects Summary

Project Name	Approval 2020/21 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Leisure Centre Improvement Programme	2,656	0	March 2020	June 2021	G
Leisure Centre Air Handling Units	400	0	March 2020	July 2021	G
Total	3,056	0			

2. Projects Commentary (for **all** projects rated Amber, Red or Purple).

Capital Programme Project Monitoring 2020/21 Period 9

Housing

1. Projects Summary

Project Name	Approval 2020/21 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
St Leonard's Tower Block - Lift	528	0	March 2018	Sept 2021	G
Goscote House Demolition	2,844	0	Jan 2020	Jan 2022	G
New Build Council Housing	5,846	0	April 2020	June 2023	G
Tower Block Sprinklers	1,322	0	April 2022	April 2022	G
Property Conversions	481	0	March 2022	March 2022	G
Feasibility Study for Sheltered Housing	250	0	April 2022	April 2022	G
Total	11,271	0			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

2.1 New Build Council Housing - Phase 1 of the new build programme is now substantially complete, with dwellings on 5 of the 6 sites now ready to let. Costs increased over the life of the project with significant re-engineering work being required to bring these difficult back-land sites into use, alongside improvements to the environmental credentials of the units with the addition of solar panels. Phases 2 and 2b are in their early stages and are expected to complete by June 2023.

WORK PROGRAMMES**1. Summary**

- 1.1 As stated in the cover report, work programmes are minor works or similar on-going schemes where there is an allocation of money to be spent during a particular year. Monitoring of work programmes focusses on whether the money is spent in a timely fashion.

Department / Division	Approved to spend in 20/21 £000	2020/21 Spend to Date £000	Forecast Slippage £000	Forecast Over/(under) Spend £000
Adult Social Care	21	0	0	0
City, Development & Neighbourhoods	595	119	0	0
Planning, Development & Transportation	26,596	5,620	12,497	0
Tourism, Culture & Inward Investment	1,390	138	738	0
Neighbourhood & Environmental Services	1,160	291	311	0
Estates & Building Services	3,699	1,117	1,712	0
Housing General Fund	10,035	2,094	4,426	(280)
Children's Services	4,992	1,269	2,251	0
Total (excluding HRA)	48,488	10,648	21,935	(280)
Housing Revenue Account	49,307	22,531	6,526	(660)
Total (including HRA)	97,795	33,179	28,461	(940)

2. Summary of Individual Work Programmes

Work Programme	Dept/ Division	Approved £000	2020/21 Spend to Date £000	Forecast Slippage £000	Forecast Over/(under) Spend £000
Dementia Friendly Buildings Initiative	ASC	21	0	0	0
Feasibility Studies	CDN	595	119	0	0
Transport Improvement Works	CDN (PDT)	9,912	2,046	6,410	0
Bus Engine Retrofitting (DFT funded)	CDN (PDT)	467	0	467	0
Air Quality Action Plan	CDN (PDT)	463	250	200	0
Highways Maintenance	CDN (PDT)	7,458	1,676	2,750	0
Townscape Heritage Initiative - Business Grants	CDN (PDT)	284	181	0	0
Flood Strategy	CDN (PDT)	312	158	0	0
Festive Decorations	CDN (PDT)	49	0	0	0
Local Environmental Works	CDN (PDT)	341	113	50	0
Legible Leicester	CDN (PDT)	201	15	175	0
Parking Strategy Development	CDN (PDT)	274	138	100	0
Leicester Strategic Flood Risk Management Strategy	CDN (PDT)	2,835	515	1,050	0
Potential Strategic Development Sites Assessment	CDN (PDT)	225	154	0	0
Architectural & Feature Lighting	CDN (PDT)	200	0	200	0
Front Wall Enveloping	CDN (PDT)	225	55	100	0
Replacement Doors & Windows St Savours Rd	CDN (PDT)	50	0	0	0
Transforming Cities Work Programmes	CDN (PDT)	2,855	294	700	0
Campbell Street Feasibility Study	CDN (PDT)	200	0	120	0
Conservation Building Grants	CDN (PDT)	50	0	0	0
Street Nameplates City Branding Programme	CDN (PDT)	100	0	100	0
On-Street Charging	CDN (PDT)	95	25	75	0
Heritage Interpretation Panels	CDN (TCI)	288	34	208	0
Retail Gateways	CDN (TCI)	276	20	200	0
Arts & Museum Security Improvements	CDN (TCI)	40	0	0	0
Leicester Museum and Art Gallery	CDN (TCI)	350	3	330	0
Cank St Feasibility	CDN (TCI)	236	0	0	0
Local Shopping Centres Reopening & Improvement Programme	CDN (TCI)	200	81	0	0
Parks Plant and Equipment	CDN (NES)	150	0	0	0
Beaumont Park Depot Rd & Related works	CDN (NES)	99	6	93	0
Cossington Recreation Ground Access Improvements	CDN (NES)	187	184	0	0
Parks and Open Spaces	CDN (NES)	724	101	218	0
Euston Street Store	CDN (EBS)	157	76	0	0
Property & Operational Estate Capital Maintenance Programme	CDN (EBS)	3,292	1,041	1,462	0
Pilot House	CDN (EBS)	250	0	250	0
Private Sector Disabled Facilities Grant	CDN (HGF)	3,213	751	1,766	0
Repayable Home Repair Loans	CDN (HGF)	300	5	0	(280)
Vehicle Fleet Replacement Programme	CDN (HGF)	6,522	1,338	2,660	0
School Capital Maintenance	ECS	4,742	1,269	2,109	0
Foster Care Capital Contribution Scheme	ECS	250	0	142	0
Total (excluding HRA)		48,488	10,648	21,935	(280)

Council Housing - New Kitchens and Bathrooms	CDN (HRA)	4,115	2,075	1,715	0
Council Housing - Boiler Replacements	CDN (HRA)	3,456	1,275	1,156	0
Council Housing - Rewiring	CDN (HRA)	1,884	878	784	0
Council Housing - Disabled Adaptations & Improvements	CDN (HRA)	1,300	508	0	(600)
Council Housing - Insulation Works	CDN (HRA)	100	14	86	0
Council Housing - External Property Works	CDN (HRA)	1,656	1,066	45	0
Council Housing - Fire and Safety Works	CDN (HRA)	1,538	294	1,138	0
Community & Environmental Works	CDN (HRA)	2,385	656	333	(60)
Affordable Housing - Acquisitions	CDN (HRA)	30,256	14,966	0	0
Affordable Housing - RPs & Others	CDN (HRA)	854	399	454	0
Public Realm Works	CDN (HRA)	1,200	1	781	0
Business Systems	CDN (HRA)	563	399	34	0
Total HRA		49,307	22,531	6,526	(660)
Total (including HRA)		97,795	33,179	28,461	(940)

3. Commentary on Specific Work Programmes

- 3.1 Explanatory commentary for work programmes not currently progressing as planned, or for which issues have been identified is provided below. For monitoring purposes this has been defined as any scheme where budgets have significantly changed, where spend is low or where material slippage is forecast. Due to the pandemic, there has been a lot of slippage.
- 3.2 **Transport Improvement Works** – The main area of work under this work programme is on Putney Road. Most of the expenditure in 2020/21 is in relation to utilities diversions. Utilities diversions commenced in October 2020, but ongoing COVID-19 delays experienced by utilities providers means they will extend beyond March 2021, resulting in additional slippage of £500k to what was previously reported.
- 3.3 **Bus Engine Retrofitting** - The bus retro-fit programme has been affected by COVID-19 related delays in obtaining specialist parts, resulting in slippage of £467k. This project is funded by Central Government, the City Council does not undertake or directly manage the works.
- 3.4 **Air Quality Action Plan** - The programme will slip £200k of expenditure into 21/22. This is primarily for COVID-19 related reasons, including putting on hold the purchase of staff pool cars.
- 3.5 **Highways Maintenance** - Significant Schemes completed in the last quarter include: Bradgate Street - £120k; Abbey Gate - £40k; Netherhall Road (Phase 3) - £100k and a number of patching sites, including Tennis Court Drive, totalling £120k. Most remaining schemes will be delivered this financial year, with the exception of Welford Road (DfT Challenge Fund scheme) and patching sites including Stoughton Road.

Welford Road resurfacing is programmed for Summer 2021 to minimise highway disruption, and constitutes the majority of the £2.75m slippage being reported for Highways Maintenance.

- 3.6 **Legible Leicester** – There have been delays in delivering the wayfinding expansion areas, resulting in slippage. This is due to delays with the contractor, which have now been resolved and the project is progressing.
- 3.7 **Leicester Strategic Flood Risk Management Strategy** - Marsden Lane – This was delayed 6 weeks at the beginning of the COVID-19 lockdown, due to the uncertain situation in relation to prospective contractors visiting sites. This delayed the contractor's start date, which in turn has pushed the construction more into the winter, with weather conditions having an impact. In addition, delays relating to technical approvals for the structure delayed the contractor placing the order for timber.

Towpath works – this project is being delivered by our partner, the Canals and Rivers Trust (CRT), and their work was delayed last spring when survey work was required to inform design and tender documents. This was due to access

restrictions and also CRT staff were furloughed and could not progress works. This has led to an overall slippage in their programme of approximately 4 months.

- 3.8 **Architectural & Feature Lighting** – Two schemes were approved in 2020, to be implemented by third parties. However, both schemes have been put on hold due to COVID-19. Further schemes are in the early stages of development and will be implemented in 21/22.
- 3.9 **Transforming Cities Work Programmes** - There is £450k slippage in Transforming Cities' secure parking and e-bike share schemes. This is primarily due to COVID-19 related supply and contracting delays. E-bikes have, however, now been delivered and delivery of docking stations is being rolled out across the city.
- 3.10 **Campbell Street Design and Feasibility** – An extended period of commercial negotiations with a prospective development partner has resulted in slippage of £120k.
- 3.11 **Street Nameplates City Branding Programme** –The procurement process for a new street nameplate supplier is nearing completion, but the design stage for the nameplates has been delayed. We anticipate that the contract will be signed shortly.
- 3.12 **Retail Gateways** – Programme slippage is a result of not being able to deliver some of the schemes caused by business closures and lockdowns due to COVID-19.
- 3.13 **Beaumont Park Depot Rd & Related works** – This programme is on hold pending the strategic review of depots.
- 3.14 **Parks and Open Spaces** – Slippage is due to delays consulting with key stakeholders on two major schemes. These are Rally Park - new ball court (£143k) and Victoria Park Bandstand (£75k). These have now been completed and planning applications will be submitted soon, with anticipated completion in the summer.
- 3.15 **Property & Operational Estate Capital Maintenance Programme** - The Corporate Property Improvement Programme has slippage due to the impacts of COVID-19.
- 3.16 **Pilot House** – The design and survey for the Pilot House development was delayed. This has now been finalised, with spend on design work planned for 21/22.
- 3.17 **School Capital Maintenance** - Forecast slippage is mainly due to delays in contractors being able to gain access to schools to carry out works.
- 3.18 **Foster Carers – Capital Contribution** - Of the capital investment this year, £83k has been spent so far and a further £25k is forecast to be spent by the

end of the financial year. We have continued to receive applications for this funding, with a further £109k spend committed. This capital investment supports the Council's wider placement sufficiency requirements to ensure there is adequate suitable accommodation for children who are Looked After. The full £165k is proposed to slip into 2021/22 to continue support these works.

- 3.19 **Disabled Facilities Grants** – Given the vulnerability of many people in receipt of these grants, the extended lockdown period has resulted in further delays to the works on properties. This will result in forecast slippage of nearly £1.8m.
- 3.20 **Repayable Home Repairs Loans** – As a demand-led service, there are variations in the number of requests for loans, and this has been under-subscribed this year. It is not anticipated that the £280k forecast underspend for 20/21 will be required in 21/22.
- 3.21 **Fleet Replacement**– By the end of the year, orders for vehicles will have been placed to the full extent of the budget. However, the time-lag between placing orders and their delivery will result in slippage, exacerbated by the increases in manufacturing and delivery times caused by COVID-19.
- 3.22 **Kitchens & Bathrooms** – Limited access to tenants' properties due to COVID-19 has resulted in forecast slippage of £1.7m on this work programme. This reflects the current capacity of contractor.
- 3.23 **Boiler Replacements** – Boiler replacements have been limited compared with previous years due to COVID-19, but contractors are continuing to catch up with planned work despite the additional lockdown.
- 3.24 **Re-Wiring** – Re-wiring is still currently being limited to void properties, which is expected to continue for the foreseeable future. As a result of additional focus on this area, the forecast slippage has reduced from period 6 to £0.7m.
- 3.25 **Disabled Adaptations** – This demand-led work programme is forecasting an underspend of just over £0.6m; as reported previously, fewer requests for support are being received.
- 3.26 **External Property Works** – The re-roofing and soffits/facia work has been largely unaffected by COVID-19, which has enabled the service to bring forward work to the value of £0.4m that would otherwise have been completed in 2021/22. Whilst the balcony improvement work on Aikman Avenue will slip into 2021/22, concrete survey work on the St Matthews and St Peters estates can take place this year and this report requests that £400k be added to the HRA capital programme, funded from HRA reserves.
- 3.27 **Fire & Safety Works** – As reported at period 6, there is currently a national delay in the process for manufacturers of fire doors gaining accredited approval for their use from government. Existing doors are being monitored to ensure they remain safe, but the current procurement process continues to be affected.

- 3.28 **Communal & Environmental Works** – Due to the external nature of the work some of the 2021/22 programme of concrete path replacement has been brought forward into the current year, to the value of £150k. However, as reported at period 6, large-scale planned works on the district heating network have been delayed because of the desire to avoid shutdowns during lockdown.
- 3.29 **Affordable Housing – Acquisitions** – Although COVID-19 has had an impact on the number of properties available for purchase, a continued pipeline of properties has been maintained. Some larger acquisitions are planned which is likely to result in bringing forward budget which was originally profiled for spend in 2021/22.
- 3.30 **Public Realm Works** – Whilst the full budget for the year has been allocated to specific schemes, much of the work will not have been completed by the end of March. The extended lockdown period continues to result in procurement delays, with improvement schemes to internal areas of blocks being pushed back until it is safer to carry out work in public areas. Work has been carried out to tidy up the green spaces and the landscape architects are currently mapping and developing plans for the St Matthews and St Peter's estates.

PROVISIONS**1. Summary**

- 1.1 As stated in the cover report, provisions are sums of money set aside in case they are needed, where low spend is a favourable outcome rather than indicative of a problem.
- 1.2 As at the end of Period 9, £11k of the budgets for capital provisions had been spent.
- 1.3 Normally provisions are there if needed. The sums below are for the 2020/21 financial year.

Provision	Dept/ Division	Approved £000	2020/21 Spend to Date £000	2020/21 Total £000	Remaining Budget £000
Empty Homes Purchase	CDN (HGF)	50	0	0	50
Early Years - Two Year Olds	ECS	152	11	11	141
Total		202	11	11	191

PROJECTS SUBSTANTIALLY COMPLETE**1. Summary**

- 1.1 As at the end of Period 9, the following schemes were nearing completion. The budgets are the unspent amounts from previous years' capital programmes, mainly as a result of slippage.

Project	Dept/ Division	Approved £000	2020/21 Spend to Date £000	Forecast Over/(Under) Spend £000
ICT Investment - Phase 2 - Liquidlogic	ASC	64	22	0
Great Central Street / Vaughan Way	CDN (PDT)	262	34	(150)
11-15 Horsefair Street	CDN (EBS)	145	58	0
Corporate Storage Area Network (SAN) Replacement	CRS	350	350	0
Additional Primary School Places	ECS	189	50	(13)
Additional Secondary School Places	ECS	22,757	17,439	(3,680)
Children's Residential Homes	ECS	879	688	0
Waterside Primary School	ECS	20	0	0
St Paul's Temporary Modular Buildings	ECS	7	0	(7)
Relocation of Sexual Health Clinic	PH	113	52	0
Total		24,786	18,693	(3,850)

POLICY PROVISIONS**1. Summary**

1.1 As at Period 9, the following policy provisions were still awaiting formal approval for allocation to specific schemes.

Department/ Division	Policy Provision	Amount £000
CDN (PDT)	Economic Action Plan	1,232
CDN (PDT)	Ashton Green Infrastructure	400
CDN (PDT)	Strategic Acquisitions	4,000
CDN (EBS)	Commercial Property Acquisitions	1,933
CDN (TCII)	Tourism & Culture	550
CDN (TCII)	Highways, Transport & Infrastructure	3,364
CDN (Various)	People & Neighbourhoods	1,792
ECS	New School Places	14,569
ASC	Extra Care Schemes	6,700
Total (excluding HRA)		34,540
CDN (HRA)	Other HRA Schemes	1,000
Total HRA		1,000
Total (including HRA)		35,540

1.2 Releases from policy provisions since Outturn (reflected in the tables above) are listed below:

- £170k policy provision for Cossington Recreation Ground Access Improvements released 29/04/20.
- £500k policy provision for North West Leicester Regeneration Area released 10/06/20.
- £236k policy provision for Cank St Feasibility released 23/06/20.
- £250k policy provision for Pilot House released 29/06/2020.
- £10,030k policy provision for Additional Secondary School Places released 10/07/20.
- £8,122k policy provision for Additional SEND Places (including Pupil Referral Units) released 17/07/20.
- £920k policy provision for Additional SEND Places (including Pupil Referral Units) released 29/07/20.
- £500k policy provision for Local Shopping Centres Reopening & Improvement Programme released 29/07/20.
- £138k policy provision for Highways and Parks Public Toilet Refurbishment released 05/10/20.
- £3,200k policy provision for St Margaret's and Granby St/St George's Street Regeneration Gateways released 23/10/20.

- 1.3 The Economic Action Plan Policy Provision includes £1,000k that has been committed for the Cultural Investment Programme, as per an executive decision taken on 23rd October 2018. This money will not be formally committed until all of the other funding for the scheme is in place.